BUILD A WORKFORCE THAT REFLECTS THE DIVERSITY OF AMERICA



Even with decades of progress building a Federal workforce that reflects America, the enduring legacies of employment discrimination, systemic racism, and gender inequality are still felt today. Too many underserved communities remain underrepresented in the Federal workforce, especially in positions of leadership.

For your agency to gain maximum benefit from focusing on the administration's priority of a more diverse workforce, employees need to feel welcome and motivated to work to their greatest potential. Removing barriers to equal opportunity and strengthening the ability to recruit, hire, develop, promote, and retain the best talent results in better outcomes for the American public.

Strategize

Determine your agency's human capital master plan.

Tools to

Acquire

Attract, assess, hire, and onboard the most powerful workforce.

Tools to

Engage

Invest in your agency's human capital for long-term success.

How HR Solutions Can Help

A growing body of evidence demonstrates that diverse, equitable, inclusive, and accessible workplaces yield higher-performing organizations. Addressing challenges from varied perspectives helps agencies more effectively serve all communities. At HR Solutions, our goal has always been simple – to give agencies tools to foster a culture that builds and retains a workforce that reflects our nation.

Regardless of where your organization is in reaching your diversity, equity, inclusion, and accessibility goals, HR Solutions can partner with you to build a foundation and take you beyond compliance. Work confidently with our experts, who bring a depth and breadth of knowledge from across the entire HR life cycle, to address your implementation needs.

Strategize: Identify Ways to Achieve Your Goals

- **Strategic and action planning:** Identify and establish program and management goals, define outcomes, construct progress evaluation plans, and determine metrics to measure success.
- **Workforce planning:** Evaluate diversity, equity, inclusion, and accessibility in workforce plans through multiple lenses and devise approaches that further goals.
- Succession planning: Execute more inclusive succession planning initiatives that allow for greater
 equity and diversity in the process.
- **Position classification:** Reinforce diversity, equity, inclusion, and accessibility principles through fair and objective classification programs to affirm equal pay for equal work.



Diversity, Equity, Inclusion, and Accessibility





Acquire: Recruit, Assess, Select, and Onboard Employees

- USAJOBS®: Attract the best talent through targeted recruitment campaigns, including searching over
 1.5M résumés and promoting hiring events. Post job opportunities to access data on how applicants flow through the hiring process and other trends.
- USA Staffing®: Identify potential barriers to hiring using anonymous jobseeker demographic
 data and information on how applicants progress through the hiring process with our staffing
 software as a service
- **Staff acquisition:** Devise recruitment and branding strategies to more effectively attract diverse and highly qualified candidate pools.
- **Onboarding assessments:** Measure new employee experiences, including those that influence how employees adapt to their organization and whether they stay.

Engage: Sustain a Highly Capable and Committed Workforce

- **Surveys:** Assess critical factors to meet ongoing Governmentwide reporting and strategic planning requirements.
- **Assessments:** Conduct deep dives into your organization's climate and culture to identify organizational strengths and opportunities for improvements.
- **Program and impact evaluations:** Evaluate data on program design, implementation, and impact to demonstrate the effectiveness of initiatives.
- **Education, training, and development:** Deepen understanding of complex diversity, equity, inclusion, and accessibility challenges and learn actions to take to foster a change in culture.
- **Change management:** Create positive change through clear communication. Establish milestones, stakeholder actions, regular touch points, critical messaging, and key performance indicators.
- **Performance management:** Improve performance standards and elements by reducing subjectivity and bias. Identify the right performance appraisal strategy to ensure accountability, fairness, and alignment with your mission.
- **USA Performance**®: Provide a more transparent performance appraisal process and evaluate trends with our performance management software as a service.
- **Coaching:** Support development in leading diverse organizations and fostering inclusion to enhance overall performance for individuals and teams.

More effectively serve all communities by fostering a culture of diversity, equity, inclusion, and accessibility.

Get started by visiting the Diversity, Equity, Inclusion, and Accessibility section at opm.gov/HRS, or contact us at AskHRS@opm.gov for a consultative discussion about your needs.

Why Choose OPM HR Solutions?

We are the single largest provider of human capital management and training solutions across the human capital life cycle, and the only Federal organization entirely focused on making people and organizations better. Because of our mission focus, "by government, for government," we offer a unique combination of human capital management and training and procurement expertise. Coupled with ease of acquisition, subject matter expertise, Federal compliance, and speed of access, we are the right choice for your diversity, equity, inclusion, and accessibility needs and more.



by government, for government

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MEET TODAY'S AND TOMORROW'S CHALLENGES WITH CONFIDENCE





As events fundamentally change the way we work, questions arise over how to support employees, maximize productivity, and achieve the mission. Navigating changing landscapes and shifting priorities requires rebalancing our workforce's needs with the agency's needs.

How HR Solutions Can Help

As your organization takes steps to become nimble enough to respond to evolving demands, HR Solutions can help you think beyond the immediate and plan for the future. We make people and organizations better by helping you decide if, when, and how to adjust human capital policies and strategies based on sound evidence. Work confidently with our experts, who bring a depth and breadth of knowledge from across the entire HR life cycle, to identify your needs, put strategies in place, and prepare your organization for the next big challenge.

Strategize: Identify Ways to Achieve Your Goals

- **Strategic planning:** Identify and establish program and management goals, define outcomes, construct progress evaluation plans, and determine metrics to measure success.
- **Workforce planning:** Make smart investments to acquire, develop, and support a workforce capable of achieving your mission, whether on site, hybrid, or remote.
- Position classification: Evaluate positions to establish pay equity and align skills with mission.
- Succession planning: Create a leadership pipeline to support continuity in any environment.
- **Organization design:** Align organization and position structures with your agency's mission and objectives.

Acquire: Recruit, Assess, Select, and Onboard Employees

- **Strategic recruitment:** Attract a diverse and qualified candidate pool with the right skills and competencies for your target positions.
- USAJOBS®: Attract the best talent through targeted recruitment campaigns, including searching over 1.5M résumés and promoting hiring events. Post job opportunities to access data on how applicants flow through the hiring process and other trends.

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The Future of Work





- **USA Staffing®:** Identify potential barriers to hiring using anonymous jobseeker demographic data and information on how applicants progress through the hiring process with our staffing software as a service.
- **Staff acquisition:** Devise recruitment and branding strategies to more effectively attract diverse and highly qualified candidate pools.
- **Hiring assessments:** Identify candidates with the right competencies to get the job done, no matter where they are located.

Engage: Sustain a Highly Capable and Committed Workforce

- **Change management:** Create positive change through clear communication. Establish milestones, stakeholder actions, regular touch points, critical messaging, and key performance indicators.
- **Education, training, and development:** Support employee engagement through customized and predesigned courses.
- **Coaching:** Support development in leading distributed organizations to enhance overall performance for individuals and teams.
- **Process improvement:** Shift time and energy from low-value to high-level work by making data-driven improvements to your agency's processes.
- **Telework solutions:** Analyze, implement, and evaluate telework programs and hybrid workplaces to maximize performance.
- **Performance management:** Measure productivity and identify the right performance appraisal strategy to ensure accountability, fairness, and alignment with your mission.
- **USA Performance**®: Increase the transparency and ease of the performance management process with performance plans and data accessible to employees and supervisors. Track progress toward individual and organizational goals.
- **Organizational and individual assessments:** Identify employee experiences and develop plans to address disparities, increase employee engagement, and maximize performance.
- **Human-centered design:** Put people at the center of the process and create innovative solutions to your critical process, policy, and management challenges.

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